House Families, Children, and Seniors Committee

February 6, 2013

Chairman Kurtz, thank you for the opportunity to speak to you and your committee members about the private nonprofit charities represented by the Michigan Federation for Children and Families. I will also speak to the challenges and opportunities facing Michigan's child welfare system. My name is Janet Reynolds Snyder and I am the Federation's Executive Director. This year, our association celebrates its 44th year of actively providing vital services for vulnerable children and families in Michigan.

The Michigan Federation for Children and Families is a membership association of private, nonprofit child and family serving agencies located throughout the entire state of Michigan.

Our member agencies provide a wide array of services in all 83 counties of the state to the families in your districts. The Federation's 43 member agencies provide family preservation services, foster care, adoption, and residential care. The Federation's member agencies are pleased to work in shared responsibility with the Michigan Department of Human Services, Department of Community Health, the Courts and our State Legislature to provide these vital services.

Your commitment to the most vulnerable children of Michigan has never been more important as our state's child welfare system is undergoing a critical reform process. The decisions made on a daily basis by this committee and others directly impact the lives of children and their families.

To fulfill the state's responsibility to provide for the protection, care and supervision of children who have been removed from their homes due to abuse or neglect DHS enlists the expertise and resources of numerous licensed and accredited private agencies throughout the state. This partnership with DHS is long-standing and critical to serving the needs of vulnerable children and families.

Through contracts with the state, currently Federation member agencies deliver nearly 45% of the direct service to children in licensed out-of-home foster care placements, and more than 90% of residential treatment services and adoption services.

In 2010 the State of Michigan was awarded \$3.5 million dollars by the United States Department of Health and Human Services in recognition of the greatest number of adoptions finalized in our state's history! This effort was in great partnership with DHS and the courts, and largely due to private agency efforts, as more than 70% of this record number of adoptions were completed by private agencies. During 2012, over 80% of children within Michigan's child welfare system with the goal of adoption, were adopted, again with their cases managed by private providers working in shared responsibility with DHS and the Courts.

Private agencies look forward to the opportunity for further collaboration with others to exceed this number of adoptions this year, with the goal of becoming a national model of excellence in child welfare by keeping children safe and moving them to permanency in record time.

A strong partnership between the public and private sectors is critical to this state's achievement of appropriate goals for service. Major challenges for Michigan include meeting the federal Child and Family Services Review standards, implementation of the Child Welfare Improvement Task Force recommendations, and meeting the mandates of the *Dwayne B. v. Snyder* modified settlement agreement.

The consent decree was officially entered into in October of 2008, with modifications made in 2011, and brings focus to a historic moment in the State of Michigan when it was declared that slow means of child welfare change is simply no longer acceptable. The public and private sector must work together aggressively in order to meet the demands of the consent decree. Most importantly, the decree is a blueprint for meaningful child welfare system improvements that have already begun to, and will further result, in better lives for children in Michigan.

These challenges of meeting the decree requirements are amplified by Michigan's economic struggles, which have increased the service need at the same time the state budget deficits have prompted cuts to services, and mandated reform adds cost for private agencies.

Private agencies are equally held accountable for meeting the standards of reform outlined in the consent decree, including reduced caseload sizes, increased supervision of staff, and additional training and service delivery mandates, all components which require financial resources to implement.

The consent decree provides a tremendous opportunity for necessary reform and, of course, requires those who have dedicated their lives to the service of children and families to be a part of the solution.

The legislature can support these efforts through policy and appropriation to insure that both the public and private sectors have the resources critical to implementation, and ultimately, success of meeting the consent decree's requirements.

Federation member agencies are devoted to protecting children and strengthening communities by providing the most cost-effective and quality services possible. It will be critical over the next term that the policy decisions of this committee and the full legislature support creative solutions to issues our state's child welfare system faces.

The private agencies represented through the Michigan Federation for Children and Families are dedicated to working with the Michigan Department of Human Services, Community Health, Courts and the Michigan Legislature to continue improving our system, and making it one that serves children and families with the highest level of quality and respect.

Thank you for the opportunity to speak in front of you today, and I am of course more than happy to answer any questions you may have.

Advocating for vulnerable children and familles since 1969 Family & Children Services Child & Family Services of the Upper Peninsula Child & Family Services of Northwestern Michigan Child & Family Services of Northeast Michigan Child & Family Charities Catholic Social Services of Oakland County D.A. Blodgett-St. John's Bethany Christian Services Adoption Option, Inc. Abayomi Community Development Corporation **FULL MEMBERS** Family Counseling & Children's Service of Lenawee County Eagle Village Christ Child House The Children's Center of Wayne County Childhelp Catholic Charities West Michigan Catholic Charities of Shiawassee & Genesee Counties **Guiding Harbor** Spaulding for Children Promise Village: Home for Children New Light Child & Family Institute Highfields, Inc. Hands Across the Water Forever Families Family Service & Children's Aid Family Outreach Center Whaley Children's Center Wedgwood Christian Services Vista Maria U.P. KIDS Teaching Family Homes of Upper Michigan Sunny Crest Youth Ranch Starr Commonwealth St. Vincent Catholic Charities St. Louis Center Pine Rest Christian Mental Health Services Methodist Children's Home Society Matrix Human Services The Manor Lutheran Social Services of Michigan Lutheran Child & Family Service of Michigan LDS Family Services Homes for Black Children Holy Cross Children's Services Federation of Youth Services Youth Guidance Foster Care & Adoption udson Center Michigan State University School of Social Work Michigan Home-Based Family Services Association Michigan CASA, Inc. Michigan Association for Foster, Adoptive and Kinship Parer **AFFILIATE MEMBERS** FOR CHILD JIGAN FED.

Our mission

To unite private, nonprofit human service providers, advocates, customers, individuals and funders to...

influence public policy in support of children, families and individuals' reaching their full potential;

- support and enhance the ability of Michigan's private, nonprofit agencies to provide human services identify, develop and implement efficient and effective services to Michigan's most vulnerable children and families; and

Human and economic impact and community investment



Each year, Federation member agencies:

- Serve the critical needs of nearly 105,000 children and 78,000 adults across the state
- Provide nearly a half-billion dollars worth of services to vulnerable children and families
- Generate over \$33 million in private donations to help offset operating costs
- Utilize over \$320 million in equipment, land and buildings to serve vulnerable children and families
- Employ over 8,000 individuals across the state, pay salaries totaling more than \$213 million
- Generate over \$18 million in payroll taxes and pay over \$43 million in fringe benefits
- Engage nearly 700 community and business leaders as members of agency Boards of Directors
- Activate more than 30,000 volunteers, who generously devote over 670,000 hours of donated service to children and families

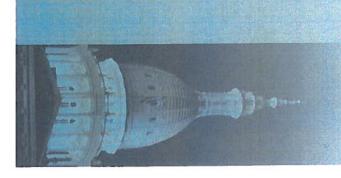
Advocacy impact of our vigilence and focused efforts

the private, nonprofit agencies serving Michigan's most vulnerable citizens. The reasons why are clear in he Michigan Federation for Children and Families works tirelessly on behalf of children and families and our mission, but the ways in which we influence funding, programs and operations through action are diverse and powerful. Member involvement has been vital to our progress and achievements.

has been sought out, respected and acted upon. Highlights of the past year's efforts include: input and feedback to leadership of the Snyder Administration and the Michigan Department of Human Services The Federation is at the forefront of action and advocacy as child welfare reform is implemented in Michigan. Our

- Played a major role in providing key information to all stakeholders regarding implementation of the Modified Settlement Agreement, which was reflected in progress reports made to the federal court.
- On behalf of Federation members, initiated a strong relationship with Chapin Hall in preparation of the work together on the legislatively mandated actuarial rate study with the Department of Human Services
- Facilitated and hosted with the Department of Human Services contract negotiations on behalf of private agencies for adoption, foster care and residential treatment.
- Provided to the Department of Human Services and key legislative leaders comprehensive data and cost and residential treatment. analyses that supported the update of contracted services reimbursement rates for adoption, foster care
- Advocated successfully to have the reimbursement rates for independent living contracts restored to FY 2010-2011 payment levels.
- Advocated successfully for payment of millions of dollars owed to member agencies for services provided
- Celebrated new efficiencies in state regulation oversight—results of a major overhaul that is greatly reducing the historic overlap of monitoring by Licensing and Contracts offices.
- Supported passage of Public Acts 225-230, extending foster care eligibility to age 21 in Michigan.
- avenues for recruitment of foster and adoptive families. Convened faith-based leaders from across the state for the purpose of creating and developing new
- Hosted Member Day at the Capitol, involving 50+ member representatives advocating at the State Capitol
- Served as a conduit for troubleshooting difficulties that agencies experience with navigating and implementing state policies, training requirements, data reporting and payment systems, etc.





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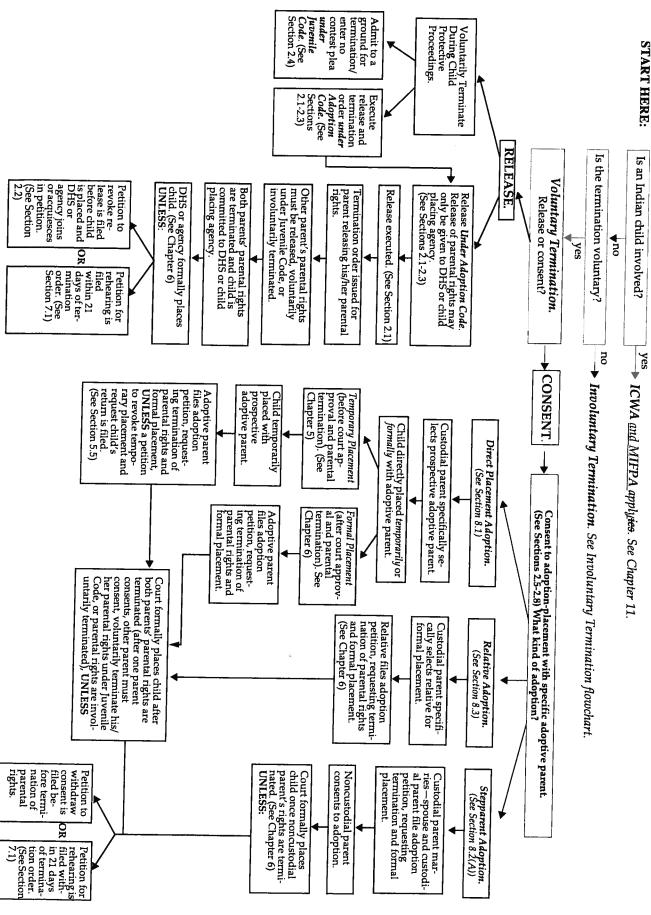


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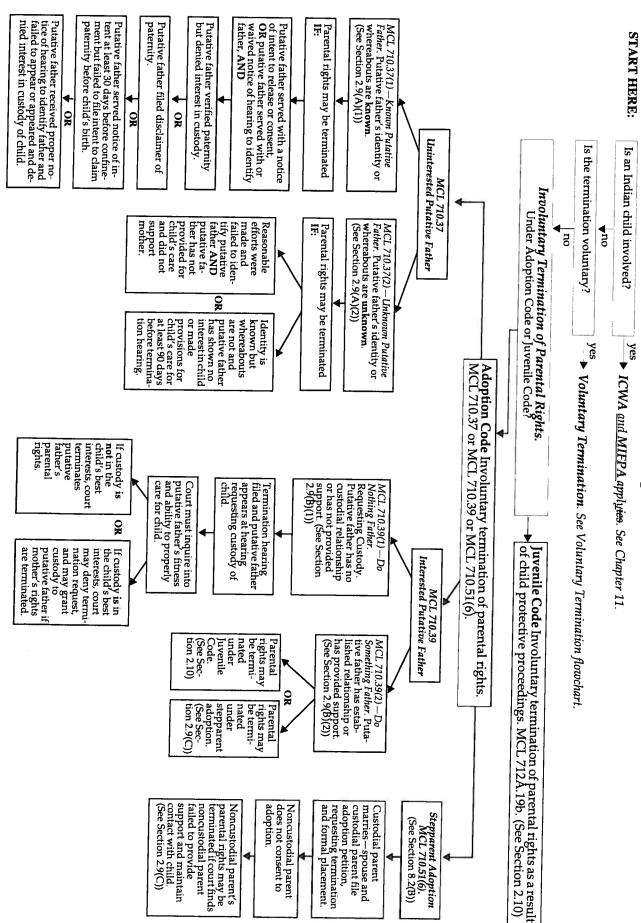
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1. STEPS IN THE ADOPTION PROCESS: Voluntary Termination of Parental Rights



2. STEPS IN THE ADOPTION PROCESS: Involuntary Termination of Parental Rights



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